

VIETNAM A Destination for Endless Possibilities

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Vietnam - A Destination of Endless Possibilities





Vietnam's GDP grew 7.09% in 2024, having beat forecasts from international institutions. A higher growth target of at least 8% was set by the government for 2025. - 2025



"Viet Nam was the fastest growing digital economy in ASEAN in 2022 and 2023 and it is expected to maintain this position until 2025.

- 2024



"Vietnam is the most attractive destination for US investors in the field of semiconductors and can play a role as a strategic partner in human resources supply.

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Vietnam is the world's most improved place to do business between 2003 and 2023.



Vietnam has consistently achieved higher innovation results compared to its level of development for 14 consecutive years, ranked 1st globally in high-tech exports and creative goods exports.

- 2024



President and CEO of NVIDIA Jensen Huang spoke highly of Viet Nam's resources and committed to making Viet Nam "the second home" of NVIDIA.



Vietnam: A Transformative Journey

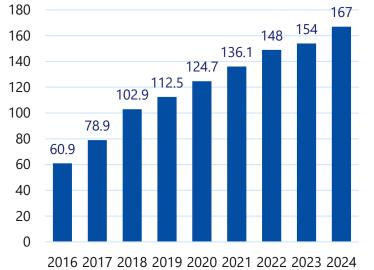


| | 2000 – 2020 | 2020 - 2022 | 2022 - 2024 | 2025 and onwards |
|----------------|---|--|--|--|
| Digital X | Introduction of the Vietnam e- Government Architecture Framework (2013) and the National Public Service Portal (2014) made way for technological advancements. FPT began to design and implement comprehensive IT products for early e-government initiatives from the early 2000s. | Exponential DX growth during and post-Covid, including IT spending, digital platforms, e-commerce, and digital payments. Vietnam became a top destination for global IT services, achieving over 100% revenue growth in DX through FPT's global IT service division , from 2020-2022 | Vietnam is poised as an emerging IT Hub , experiencing positive FDI growth every year. FPT became the first Vietnamese corporation to achieve \$1 billion dollar in global IT services (2023) | Vietnam's National Digital Transformation Program by 2025, oriented towards 2030 aims at promoting three pillars (digital government, digital economy, and digital society) delivered on one digital platform. |
| Green X | Vietnam adopted the National Green Growth Strategy (2012), focusing on reducing greenhouse gas emissions, promoting renewable energy and green lifestyle. | Vietnam issued first internationally verified green bonds (2022) LEGO's first carbon neutral factory begun construction Vietnam (2022) | Vietnam ESG Initiative 2024 : Driving sustainable development practices to boost competitiveness and access green capital. | FPT is committed to achieve Net Zero target by 2040, a decade earlier than Vietnam's carbon neutrality commitment by 2050. |
| Intelligence X | Establishment of Al Research Labs by universities and private companies, such as FPT.Al (2017) | Vietnam's National Strategy on Research and Application of Artificial Intelligence (Al) was officially approved (2021) | Vietnam ranked 39/193 countries in terms of global AI readiness (2024) FPT and NVIDIA signed an MoU to establish AI factories in Vietnam and Japan (2024) | Vietnam aims to be among the top 50 countries in AI research & development. The semiconductor industry is forecasted to grow up to US\$30 billion in value, with a pipeline of 50,000 semiconductor engineers (by 2030) |

Vietnam's ICT Market Landscape



ICT Revenue 2016-2024

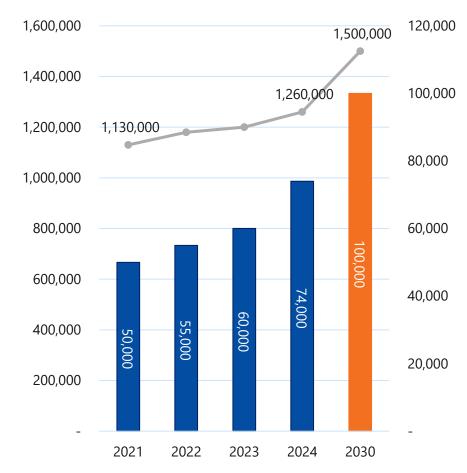


US\$ 167B 2024 Revenue

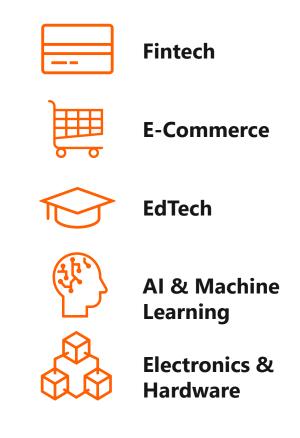
74,000

Digital Technology Enterprises

Digital Technology Companies & Workforce By 2030



Strongest Tech Industries



Source: Ministry of Information & Communications



Possibilities Powered by Geopolitical Stability

Possibilities Powered by Geopolitical Stability



Outstanding economic growth rate

- Vietnam's GDP grew at 7.09% in 2024, beating projections from international institutions.
- Among fastest growing economies with an average GDP growth rate of nearly **7.0%** since 1990.
- Vietnam's economic growth between 1990 & 2030 is projected to outpace its ASEAN peers, growing 2x times faster than ASEAN-5 countries' average.

Emerging destination for investment

- Disbursed FDI hit a record high of **25.35 billion USD** in 2024.
 - **1 in 5 countries** that together, have attracted over 10% of global greenfield investment since 2017.
 - Ranked **7th** in the 2023 Global Service Location Index

 a measure of offshoring destinations' attractiveness

3

Political stability setting the foundation

- Free trade agreements with 60 economies & comprehensive strategic partnerships with 12 countries.
- Ranked #41 in Global Peace Index in 2024 (China #88, India #116)
- **Top 10** safest countries globally, based on crime rates, political stability, and secure environment.

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Appealing business environment

- Vietnam's business environment is the **world's most improved** between 2003 and 2023.
- **Investment incentives** granted for encouraged sectors, encouraged locations, and large-scale projects (e.g., high-tech, IT products, software products)
- Attractive tax incentives: preferential CIT (10 17%), tax holidays, exemption/reduction from land rental fee and water rental fee.

Strengthening the global connection (part 1)

As of 2025, Vietnam has developed diplomatic relations with nearly 200 countries and established comprehensive strategic partnership with 12 nations, including the United States of America, China, the Republic of Korea, France, Russia, India, Japan, Australia, Malaysia, New Zealand, Indonesia, and Singapore.

| | Since: 2023 | * ** Since: 2008 | Since: 2022 | Since: 2012 |
|------------------------|--|---|---|--|
| Highlights | • The US is Vietnam's largest export market in 2024. | China is Vietnam's largest trade partner for over 20 years. | • The RoK is Vietnam's largest investor as of June 2024. | 2025 marks the 75th year of diplomatic relations between Vietnam and Russia. |
| | Vietnam is the 8th largest trading partner of the US. | Vietnam is China's largest trading partner in ASEAN. | Vietnam is the third largest trading partner of the RoK in 2024. | |
| Areas of collaboration | • Semiconductor : launched the semiconductor workforce development initiatives with an initial seed funding of \$2 million from the U.S. government. | • Infrastructure : promote standard-gauge railway connectivity across borders, accelerate the connection and construction of border infrastructure. | • Technology : e.g., the RoK to share its database on artificial intelligence (AI), support with capacity improvement training, establish R&D centers. | • Oil & Gas : Russia is a traditional partner with a long history of collaboration, e.g., joint ventures between Zarubezhneft and Petrovietnam. |
| | • Digital infrastructure : explore the launch of O-RAN training lab in Vietnam, secure 5G and | Intensify investment in agriculture, energy, digital economy, and green | • Minerals : signed MoU to establish a joint supply chain center for rare earths and minerals. | Renewables: explore the potential of offshore wind power development. |
| © Copyright | emerging technologies adoption. | development. | Energy: cooperation projects in natural gas and hydrogen. | Trainings and R&D: atomic energy, AI, language. fptsoftware.com 10 |

Strengthening the global connection (part 2)



| | | | * * | | |
|---------------------------|--|--|---|--|--|
| | Since: 2016 | Since: 2023 | Since: 2024 | Since: 2024 | |
| Areas of collaboration | Energy: partnership between ONGC Videsh Limited &PetroVietnam in oil & gas exploration. Technology: cooperation in civil nuclear energy and the establishment of tracking and data reception station and data processing facility. Education: e.g., establishing Vietnam-India English and IT Training Centre, Centre for Excellence in Software Development and Training. | Japan is Vietnam's largest provider of ODA. Technology: Smart power grids, smart cities, power market development, digital government, digital economy, digital society, & semiconductors. Training: Consider reviewing the Technical Intern Training Program and establishing a new program aimed at securing and developing human resources. | Agriculture: promote technical, research collaboration and capacity development initiatives for sustainable agriculture. Deepen cooperation on digital transition and digital transition and digital inclusion, including through a Digital Economy Memorandum of Understanding. Education: enable Australia n universities to open foreign branch campuses in Vietnam. | France is the first EU country to have comprehensive strategic partnership with Vietnam. Technology: strengthen collaboration in aerospace, artificial intelligence, airport traffic infrastructure, as well as renewable energy, and hydrogen energy. Training: advance training of high-quality human resources in health and education, increase exchange students to France on scholarships. Defense: create a new driving force for military industry cooperation through joint structural projects. | |

Strengthening the global connection (part 3)



| Since: 2024 | Since: 2025 |
|-------------|-------------|
| | |

- Areas of collaboration
- First ASEAN country to have comprehensive strategic partnership with Vietnam.
- Target to achieve bilateral trade of US\$18 billion or higher.
- Deepen cooperation in areas such as green economy, innovation, science and technology, digital transformation, green energy, education, etc. to realize the goal of **sustainable development**.

- Target to achieve bilateral trade of US\$3 billion in 2026.
- **Sustainability:** signed a Memorandum of Arrangement on Climate Change Cooperation.
- Education: New Zealand to increase scholarships for Vietnamese students & promote exchanges programs.

 Vietnam & Indonesia strive for a US\$18 billion

trade target by 2028.

Since: 2025

- Deepen cooperation in defense & security, agriculture, and emerging sectors: digital economy, green economy, EV, AI, software development, etc.
- **Technology**: plan to establish a digital partnership & promote people-to-people exchanges.



Since: 2025

- Singapore is the **2nd largest** investor of Vietnam as of June 2024.
- **Trade**: Singapore to consider request for favorable conditions for Vietnam's export items & supports for Vietnamese firms in the global market.
- **Investment**: encourage Singapore firms to invest in Vietnam's fields of interest, such as seafood processing, clean vegetable cultivation and genetic technology.
- **Defense:** consider signing a cooperation agreement on submarine rescue procedures.
- Deepen collaboration in education, energy, ICT, etc.

A Favorite Investment Destination



Top 6 biggest sources of FDI in Vietnam (as of June 2024 – in billion USD)



Prominent sectors for FDI attraction













The Next R&D Hub for Global Giants

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| Sumitomo Corporation | (intel) | SAMSUNG | LEGO | |
|--|--|---|---|---|
| 1997 | 2006 | 2008 | 2021 | 2024 |
| Hung Yen, Vinh Phuc, Hanoi, Quang Ngai, Khanh Hoa | Ho Chi Minh City | Bac Ninh, Thai Nguyen, Ho Chi Minh City, Hanoi | Binh Duong | |
| ~US\$ 3 billion* total investment | US\$ 1.5 billion in total, largest U.S. high-tech investment in Vietnam | US\$ 22.4 billion in total investment, largest foreign investor in Vietnam | US\$ 1 billion In initial investment. The Group's 6th factory globally and 2nd in Asia. | US\$ 250 million In initial investment, excluding projects in 2024 & joint projects with Vietnamese firms |
| Developed 3 industrial parks in Hanoi, Hung Yen & Vinh Phuc, totaling 1,012 ha. Constructing 1 industrial park in Quang Tri with 100 ha. Partnered with BRG Group to develop a smart urban area for the people and businesses, with harmonized technical and social infrastructure. | Intel's single-largest assembly and test plant, employing 10,000+ people. Production site for microprocessors, chipsets, and memory modules Potential cooperation on semiconductor field in Vietnam and high-quality Al human resource development. | Add \$1 billion investment annually. Currently has 6 factories, 1 sales entity, and 1 research and development center. In 2024, over 50% of its smartphone production came from Vietnam. Samsung's tier 1 and tier 2 Vietnamese suppliers has increased twelvefold since 2014. | Lego's first carbon-neutral factory. The Vietnamese government made several sustainability commitments, aligning with Lego's own sustainability goals. | Jointly set up an Al research and development center and an Al data center with the Vietnamese government. Collaborated with FPT to build a \$200-million Al Factory. Acquired local firm VinBrain. |

Panasonic FOXCONN Canon Canon Microsoft TOSHIBA Qualconn III CLEERCONS Grab BOEING fptsoftware.com | 14



Possibilities for an Ever-growing Digital Market

Building the Digital Nation: Progressing at Speed



Digital Government

- In 2024, Vietnam accelerated the National Population Database implementation, ensuring seamless data connection across 18 ministries and 63 localities.
- Climbed 15 places in the United Nations e-Government Development Index (EGDI) in 2024

 first time classified among countries with a "very high" egovernment development index.

Digital Society

- Internet usage rate reached 80% of the total population in 2024, projected to have 100 million users by 2029.
- **84%** of mobile phone subscribers use smartphones, target to raise smartphone ownership to **100%** of adult population by 2025.
- Cashless payments grew by 50% annually – region's fastest growth rate

Digital Economy

3

- Digital economic growth rate is about 20%/year, 3 times faster than GDP growth rate, and fastest in SEA.
- E-commerce grew 20% in 2024
 top 10 fastest globally.
- Ranked 1st globally in high tech exports & creative goods exports as a % of total trade,





- 4G mobile network coverage reached
 99% of the population, closely on par with developed nations.
- Ranked 37/110 globally in mobile broadband speed. 82.4% households uses fiber-optic internet, with targets to cover 100% population by 2030.
- Issued the national **digital** infrastructure strategy
- Established facilities for semiconductor production & AI development with local & global firms (FPT, NVIDIA, etc.)
- Recognized as a global leader in cybersecurity, securing a position in the top tier of the 2024 Global Cybersecurity Index.

Resolution 57: Breakthroughs in Science – Technology Development, Innovation, and National Digital Transformation



Top 30 Countries in innovation & digital transformation by 2045 **Top 3** ASEAN in AI research & development by 2030

10+

Digital enterprises on par with developed countries by 2045

- Digital Economy
- Cashless payments to reach 80% by 2030
- At least 40% of total businesses having innovation activities by 2030

Account for at least 30% of total GDP by 2030, 50% by 2045

• Master technologies such as AI, IoT, big data, cloud, semiconductor, etc.

Research &

- Development
- Allocate 3% of annual budget for funding R&D. Total R&D investment to reach 2% of GDP
- Have 40-50 science and technology organizations ranked regionally and internationally by 2030
 - Applications for patent registration and patent protection titles to increase by 16-18% annually until 2030

Digital Infrastructure

- To reach the level of advanced countries
- 5G network to be accessible nationwide by 2030
- Top 50 countries in e-government with online public services reaching 80% by 2030
- Attract at least 3 more leading tech companies to set up headquarters or research & production facilities by 2030, 5 more by 2045
- Among leading countries in cyberspace safety and security, data security and data protection

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Industries in Focus: Artificial Intelligence (AI)



Ranked 39th

globally in AI readiness in 2023, climbing 37 places since 2020.

Top 3

ASEAN in AI research & development by 2030.

Top 50

globally in AI research, development and application by 2030.

Driving innovation in all phases

Research & Development

- **FPT** to build a **\$173-million Al center** in Binh Dinh for research, training, & development of Al solutions.
- NVIDIA & the government to build The Vietnam AI Research and Development Center (VRDC) and the AI Data Center
- FPT partners with Mila, Landing Al for R&D projects such as large language models (LLMs), natural language processing (NLP), computer vision solutions for automotive, manufacturing, healthcare, and education

Application & Training

- FPT & NVIDIA to build AI factories in Vietnam and Japan to enhance AI & Cloud capabilities with NVIDIA's latest technologies.
- The National Innovation Center (NIC) & Google launched the "Build for AI" initiative, offering 40,000 scholarships.
- Made-in-Vietnam Al solutions IvyChat, CodeVista, FPT.Al, etc., have received global recognitions & awards.
- The government plans to establish an AI Training, Research, and Application Center for training 7,000 AI engineers & nurturing 500 start-ups.

Regulation & Governance

- Vietnam issued the first guideline on research and development of responsible AI in 2024, outlining 9 principles.
- **FPT** joins the **AI Alliance** with IBM, Meta, etc. to foster responsible AI innovation.
- **FPT & Mila** partner to develop best practices that promote transparency, fairness, accountability, and privacy in Al applications.

Industries in Focus: Semiconductors



50,000+

Semiconductor engineers by 2030, with an investment of **\$1 billion.**

USD25 billion

in revenue annually between 2024 – 2030.

10 – 15%

of added value growth rate.



- Establish a **state-supported high-tech semiconductor fabrication plant** with USD500 million investment.
- Launched the **national semiconductor strategy**, targeting 100 design companies,1 chip fabrication plant, & 10 packaging and testing plants by 2030.
- Established the **Da Nang Semiconductor and Al Center** for Research and Training.
- Join the **ITSI Fund initiative** by the US for strengthening semiconductor capabilities and supply chain resilience.

A collaboration at all levels



Government x Enterprise

- Financial supports, tax incentives, and funding available, e.g., up to 50% investment subsidy for semiconductor & AI R&D projects.
- The National Innovation Center (NIC) corporates with FPT and the US Tech Expert Organization to establish a Semiconductor Hub for Education, focusing on training & production of semiconductor projects.
- NIC launched the **Analogue IC Design Course** with Qorvo & Cadence to enhance semiconductor design capabilities.

Business level

- **FPT** introduced **first Made-in-Vietnam chips**, securing orders to export **70 million** chips to Taiwan, Japan, South Korea, etc.
- FPT & Silvaco partners to synergize business development in StandardCell, IO, and Memory design, and to establish a Semiconductor Training Center in Vietnam.
- FPT & FCC Partners jointly established the Vietnam Semiconductor Development Fund.



Possibilities Fueled by a Future-Ready Workforce



Vietnam has a young population with a high percentage of tech-savvy individuals who are eager to adopt new technologies and innovations. This enthusiasm is fostered by the country's robust STEM education system, which creates a pool of highly skilled tech professionals and positions Vietnam as an emerging talent hub for the tech industry.

- Vietnam National Innovation Center



Vietnam's ICT Software Workforce Landscape



560,000 + Total SW Engineers

55,000 - 60,000+

New SW Graduates

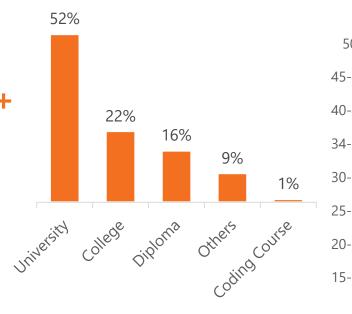
From Universities & Colleges 15% increase every year

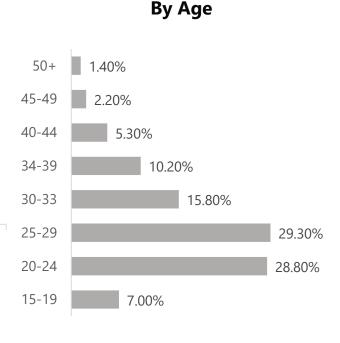
~10%

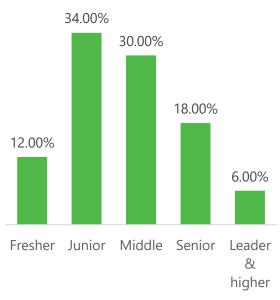
Total Graduates

~550.000 new graduates from Universities & Colleges every year

By Graduates Level







By Level

Source: TopDEV Vietnam IT Market Report 2024





2nd

Ranked

Only after the USA in the World rank of Best Freelancers Survey by SKILL VALUE

10th

Ranked

After USA, UK, France.... in World Rank of Best Developers Survey by SKILL VALUE

23rd

Ranked

Worldwide in Developer Skills Charts of HackerRank's Report

84.5%

of Vietnamese developers

Have actively used or plan to use **Gen Al** in daily work.

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Fostering the Future Workforce



Record high investment in developing digital talents

107% year-on-year increase

In investment for education - a historic high

40,000

Digital talent scholarships committed for 2024

Human Resources for Innovation - Startup Ecosystem Program

Launched in partnership with USAID for strengthening basic digital skills.

Vietnam Network of Higher Education Innovation Entrepreneurship Center (VNEI)

Established & growing with 32 members, aiming to boost R&D among institutions.

| FPT | Accompany the Future of Vietnam's Workforce | | | | |
|---------------|--|--|--|--|--|
| | o reach one million digital mation personnel by 2035 | | | | |
| Industry | Partners | Areas of collaboration | | | |
| AI | | Integrate AI trainings for high-school and college students, aiming to reach 30,000 students in 5 years. | | | |
| | 퉗 LandingAl | Create a comprehensive AI curriculum for students of all grades & potentially open an AI engineering center. | | | |
| | GREENWICH | Corporate in applied research & provide trainings & internships for the university's students> | | | |
| Semiconductor | Established the Department of Semiconductor and Microelectronics with in- depth training in IC design. | | | | |
| | Target to train 10,000 ta | Target to train 10,000 talents by 2030 - 20% of the government's target. | | | |
| Automotive | Launched the Automotive Software Engineering (ASE) department to equip students with in-depth knowledge about automotive technologies. | | | | |

Why Choosing Vietnam Talents?



Young & Well Ambitious & Educated enterprising °EIIIÍ **Eager for global Optimistic on** opportunities digital progress

Normally, it takes other countries 18 months to convert a software engineer into a chip design engineer. However, with the right approach, Vietnamese software engineers can switch to chip - making within 3 months.

Dr. Truong Gia Binh, FPT Chairman

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FPT in Global IT Services A Trusted Partner for Complex Opportunities and Challenges



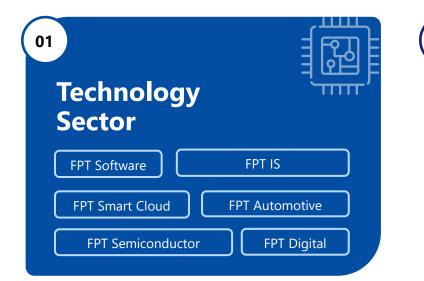
FPT – The Market Leader

| Founded | 1988 |
|------------------|--|
| Public Listed | Dec 2006 (HOSE: FPT) |
| Revenue | USD 2.47 billion (FY2024) |
| No. of Employees | 54,000+ (core business) 80,000+ (including affiliated companies) |



FPT – The Market Leader





Our Core Business



Our Affiliated Companies





Global Technology and IT services provider headquartered in Vietnam

| 33,000+ Employees | 30 Countries & Territories | 1,100+ Clients | 130+ Fortune 500 clients | US\$ 1.22B in revenue (FY2024) |
|--|---|--------------------------|------------------------------------|-----------------------------------|
| Areas of Expen | tise | Pa | ortners | |
| AI Se | miconductor 🗐 Hyper- | | ≥ 🐁 LandingAl 🚺 | Adobe Partner |
| Contemporation of the second s | Digital Contract Advanced Platform Analytics | Ŷ | squirro 🗱 Mila Cre | |
| Cloud | Low-code | | Solutions Partner | salesforce kyndryl |
| Skills & Certifica | ites | 0 | doo 🗲 software* | |
| 9,600+ NVIDIA Certificat 2,000+ Cloud Certificat 1,000+ SAP Certificates 1,100+ Data Engineers | es • 1,500+ SAP Consultants • 1,200+ AWS Experts | Engineers | UDACITY 35 NET | SCALED AGILE |
| | | | | |

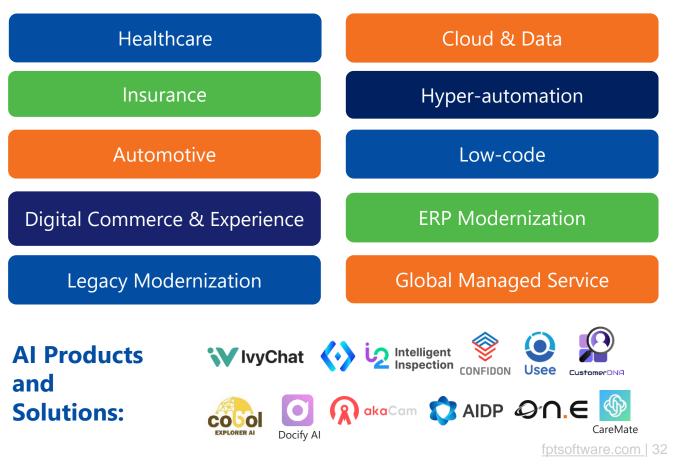
Harness Continuous Innovation and AI





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In all of FPT's global IT services and solutions, **Artificial Intelligence (AI)** is embedded as an accelerator to enable new levels of performance for clients and enhance efficiency in our own operations.



Talent Pipeline Reinforcement: FPT Education & FPT University



| * NE * FPT Univers | ity | OVIVERSITY of GREENWICH FPT Schools | FPT School of | FPT International Exchange Center |
|-------------------------------|---|---|---|--|
| FPT Polytechnic FPT Aptech | | FPT Academy International | Technology | FPT Education Global Office |
| | | ITSS Information Technology Skill Standard | ETSS Embedded Technology Skill Standard | ACM Association of Computing Machinery |
| 180 | 1 | | 20+ citie | s & provinces |
| from 40 countries stu | | lent exchange and | Hanoi, Ho Chi Minh City, Da Nang, Hai Phong, Hue, Bac Ninh, Ha Nam, Bac Giang, Binh Dinh, Dong Nai, Tay Nguyen, Quy Nhon & Can Tho | |
| | FPT Univers FPT Olytec FPT Aptech FPT Aptech Intern Standa | FPT UniversityFPT PolytechnicFPT AptechInternational Standards:1801Partners from 40 countriesCent stud | FPT University FPT Schools FPT Polytechnic FPT Academy FPT Aptech FPT Academy International International Standards: Information Technology Skill Standard 180 Partners | *NE* FPT Wiversity FPT Schools FPT Polytechnic FPT Academy FPT School of FPT Aptech FPT Academy Technology Frsity International ITSS Information Technology Skill Standard ETSS Skill Standard Skill Standard ETSS 180 1 Center for international student exchange and 20+ citie |

THANK YOU!,

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